

HARLEY-DAVIDSON, INDIAN, AND POLARIS DEALERS RANKED HIGHEST IN 2022 STUDY MEASURING RESPONSE TO WEBSITE CUSTOMERS

Despite inventory shortages and COVID-19, dealers who responded quickly by email, phone, and text showed markedly stronger sales to web customers

MONTEREY, CALIFORNIA, USA – *April 18, 2022* – Harley-Davidson dealerships ranked highest in the 2022 Pied Piper PSI[®] Internet Lead Effectiveness[®] (ILE[®]) Motorcycle/UTV Industry Study, which measured responsiveness to Internet leads coming through dealership websites – behaviors tied directly to retail sales success. Dealers selling Polaris Inc's Indian motorcycles were ranked second, followed by Polaris Side-by-Side/UTV dealers.

"Quick response to web customers is critical to selling, placing an order, or building the foundation for future sales," said Fran O'Hagan, CEO of Pied Piper. "Dealers who respond quickly, personally, and completely to website customer inquiries on average sell 50% more vehicles to their web customers as opposed to dealers who fail to respond."

Dealers for four of the top scoring brands, Harley-Davidson, Indian, Polaris and BRP's Can-Am not only scored well in 2022, but also have dramatically improved their web response behaviors over time. Over the past five years, dealers for those four brands have on average more than doubled how often they answer web customer questions by email or text, from 27% of the time in 2018 to 59% of the time in 2022.

Industry average ILE performance increased three points to 43, the industry's highest average score to date. This year for the first time, dealers for two brands, Harley-Davidson and Indian, performed better, on average, than typical car dealers, who in general began focusing on web customers years before powersports and ag dealers.

On the other hand, the study also shows that many powersports and ag brands are still not paying enough attention to poor dealer web response, or aren't doing anything effective to fix it. The performance for 11 brands declined over the past year. "Poor performance of declining dealers can be partly attributed to the complacency that comes from recent low inventories," said O'Hagan. "However, slacking off – compared to responding and building relationships with customers, especially local customers – could result in multiple lost sales for years to come, especially once inventory levels improve."

Pied Piper submitted customer inquiries through the individual websites of 8,859 dealerships, asking a specific question about a vehicle in inventory, and providing a customer name, email address and local telephone number. Pied Piper then evaluated how the dealerships responded by email, telephone, and text message over the next 24 hours. ILE evaluation of a dealership aggregates 20 different measurements to create a total score, between zero and 100.

To be clear, each brand's industry study ILE score is an average, including top-performing dealers as well as poor performers. In a traditional bell curve of performance, 22% of all dealerships industrywide scored above 70 (providing a quick and thorough personal response), while 42% of dealerships scored below 30 (failing to personally respond to their website customers). By comparison, for the top scoring Harley-Davidson brand, 45% of their dealers scored above 70, while only 19% scored below 30.

Other notable industrywide trends in behavior over the past year include the following:

- Dealerships were more likely to email an answer to a website customer's inquiry 48% of the time, compared to 39% of the time by phone and 17% by text. But texting is on the rise: Two years ago, dealers responded by text a mere 3% of the time.
- Customer spam filters are a dealership's enemy. Emails landed in a customer's junk mail folder more than 25% of the time for Zero, CFMoto, Moto Guzzi, Royal Enfield, BMW, Aprilia, Honda, Husqvarna

- and Yanmar dealers. Dealers representing brands that fared the best in avoiding spam filters: Polaris, Can-Am, Indian and Harley-Davidson all less than 10% of the time.
- One in ten of all dealerships contacted failed to respond in any way to the study's website customer inquiries. In an era when powersports shoppers largely use the Internet to initiate first contact with a dealer, a non-response is equivalent to a lost sale.

Response to customer web inquiries varied by brand and dealership:

- How often did the brand's dealerships email or text an answer to a website customer's question within 30 minutes?
 - More than 25% of the time on average: Harley-Davidson, Indian, KTM, Polaris
 - Less than 15% of the time on average: Tracker, Bobcat, Kubota, Zero, Kymco, John Deere, Cub Cadet, CFMoto
- How often did the brand's dealerships use a text message to answer a website customer's inquiry?
 - o More than 30% of the time on average: Harley-Davidson, Indian
 - o Less than 1% of the time on average: Tracker, Yanmar, Bobcat, Cub Cadet, Kubota
- How often did the brand's dealerships respond by phone to a website customer's inquiry?
 - More than 35% of the time on average: Harley-Davidson, Indian, Suzuki, Triumph, Polaris, Royal Enfield, KTM, Can-Am, BMW
 - o Less than 10% of the time on average: Kioti, Cub Cadet, Yanmar, Club Car
- Although not part of ILE scoring, Pied Piper also measured dealer-website responsiveness to a site's chat function (if offered). How often did a "human" respond to a customer question within 30 seconds?
 - o More than 55% of the time on average: Honda, Kawasaki, Yamaha, Bobcat, Suzuki
 - Less than 25% of the time on average: John Deere, Royal Enfield, CFMoto, Club Car, HiSun, Triumph

The Pied Piper PSI® Internet Lead Effectiveness® (ILE®) Studies have been conducted annually since 2011. The 2022 Pied Piper PSI-ILE Study (U.S.A. Motorcycle & UTV) was conducted between September 2021 and March 2022 by submitting website inquiries directly to a sample of 8,859 dealerships nationwide representing all major brands.

About Pied Piper Management Company, LLC

Founded in 2003, Pied Piper Management Company, LLC is a Monterey, California, company that helps brands improve the omnichannel sales performance of their retailers. Examples of other recent Pied Piper PSI studies are the 2022 PSI-ILE U.S. Auto Industry Study (Nissan's Infiniti brand was ranked first), and the 2021 Omnichannel PSI for UTVs Industry Study (Dealers selling the Polaris Inc's UTVs were ranked first). Complete Pied Piper PSI industry study results are provided to vehicle manufacturers and national dealer groups. Manufacturers, national dealer groups and individual dealerships also order PSI evaluations – in-person, internet or telephone – as tools to measure and improve the omnichannel sales effectiveness of their dealerships. For more information about the Pied Piper Prospect Satisfaction Index, and the fact-based PSI process, go to www.piedpiperpsi.com.

This press release is provided for editorial use only, and information contained in this release may not be used for advertising or otherwise promoting brands mentioned in this release without specific, written permission from Pied Piper Management Co., LLC.

Pied Piper Prospect Satisfaction Index® (PSI®) Motorcycle & UTV Brands Internet Lead Effectiveness® (ILE®) Scores 2018 through 2022

| Brand | ILE Score | | | | | | |
|--------------------------|-----------|------|------|------|------|---------------------------|---------------------------|
| | 2022 | 2021 | 2020 | 2019 | 2018 | Change 2021 to 2022 | Change 2018 to 2022 |
| Harley-Davidson | 60 | 56 | 56 | 43 | 31 | 7% | 94% |
| Indian | 58 | 55 | 54 | 36 | 39 | 5% | 49% |
| Polaris | 51 | 46 | 43 | 32 | 27 | 11% | 89% |
| Can-Am (BRP) | 45 | 40 | 41 | 32 | 26 | 13% | 73% |
| BMW | 45 | 46 | 45 | 40 | 42 | -2% | 7% |
| Triumph | 44 | 40 | 43 | 33 | 36 | 10% | 22% |
| Royal Enfield | 44 | 39 | N/A | N/A | N/A | 13% | |
| Husqvarna | 42 | 38 | 37 | 31 | 36 | 11% | 17% |
| Ducati | 41 | 43 | 46 | 40 | 37 | -5% | 11% |
| Moto Guzzi | 40 | 40 | 36 | 29 | 25 | 0% | 60% |
| KTM | 40 | 37 | 39 | 32 | 31 | 8% | 29% |
| Honda | 39 | 32 | 38 | 33 | 34 | 22% | 15% |
| Yamaha | 38 | 37 | 42 | 31 | 26 | 3% | 46% |
| Suzuki | 37 | 36 | 41 | 33 | 28 | 3% | 32% |
| Kioti | 37 | 36 | 25 | N/A | N/A | 3% | |
| Kawasaki | 37 | 35 | 42 | 35 | 35 | 6% | 6% |
| Aprilia | 37 | 40 | 37 | 29 | 27 | -8% | 37% |
| Zero | 36 | 42 | 37 | 28 | 29 | -14% | 24% |
| CFMoto | 33 | 40 | 31 | 23 | 18 | -18% | 83% |
| Arctic Cat | 33 | 32 | 31 | 32 | 30 | 3% | 10% |
| HiSun | 31 | 33 | 28 | 21 | 18 | -6% | 72% |
| Cub Cadet | 31 | 31 | 25 | 28 | 29 | 0% | 7% |
| John Deere | 30 | 33 | 37 | 29 | 26 | -9% | 15% |
| Club Car | 30 | 38 | 30 | 30 | 26 | -21% | 15% |
| Yanmar | 26 | 25 | 30 | 31 | 35 | 4% | -26% |
| Kymco | 26 | 26 | 34 | 25 | 24 | 0% | 8% |
| Kubota | 24 | 26 | 30 | 22 | 27 | -8% | -11% |
| Tracker (Bass Pro Shops) | 14 | 17 | 11 | N/A | N/A | -18% | |
| Bobcat | 12 | 22 | 19 | 16 | 23 | -45% | -48% |
| INDUSTRY AVERAGE | 43 | 40 | 42 | 33 | 30 | 8% | 43% |
| | | | | | | | |
| Memo: Auto Industry Avg | 55 | 55 | 57 | 52 | 57 | 0% | -4% |